

Exam Questions PRINCE2-Foundation

PRINCE2 Foundation exam

<https://www.2passeasy.com/dumps/PRINCE2-Foundation/>



NEW QUESTION 1

- (Exam Topic 1)

A product can NOT be supplied to meet all of the requirements in its baselined Product Description. What first action should be taken?

- A. Raise a request for change
- B. Raise an off-specification
- C. Write an Exception Report
- D. Amend the Work Package

Answer: B

NEW QUESTION 2

- (Exam Topic 1)

In which product does a Project Manager define the time and cost tolerances for the work to be done by a Team Manager?

- A. Product Description
- B. Team Plan
- C. Work Package
- D. Stage Plan

Answer: C

NEW QUESTION 3

- (Exam Topic 1)

Which is a purpose of the Controlling a Stage process?

- A. Produce a Team Plan for the work to be assigned to a Team Manager
- B. Select and implement actions that will resolve deviations from a plan within tolerance
- C. Obtain approvals for products delivered in a Work Package
- D. Update a Project Plan to incorporate the actuals from a Stage Plan

Answer: B

NEW QUESTION 4

- (Exam Topic 1)

Which is NOT included in the PRINCE2 definition of a project?

- A. A project is a temporary organization
- B. A project's purpose is to deliver one or more business products
- C. A project is part of 'business as usual'
- D. A project is based on an agreed Business Case

Answer: C

NEW QUESTION 5

- (Exam Topic 1)

Which is the base product against which the Project Board can assess progress, issues and ongoing viability questions?

- A. Project Brief
- B. Project Initiation Documentation
- C. Project mandate
- D. Benefits Review Plan

Answer: B

NEW QUESTION 6

- (Exam Topic 1)

Which is NOT a purpose of the Organization theme?

- A. Define a project management team structure
- B. Define the level of tolerance for each level of the project management team
- C. Define the Project Board's responsibility for directing the project
- D. Define which role is accountable for the project's success

Answer: B

NEW QUESTION 7

- (Exam Topic 1)

Identify the missing word in the following sentence. A member of the Project Board is responsible for [?] assurance.

- A. quality
- B. supplier
- C. risk
- D. product

Answer: B

NEW QUESTION 8

- (Exam Topic 1)

Which is a purpose of the Directing a Project process?

- A. Provide the information required to confirm if it is worthwhile to initiate a project
- B. Enable overall control of a project to be exercised by the Project Board
- C. Establish the level of control required by the Project Board after initiation.
- D. Provide sufficient information so that the current stage can be reviewed and the next Stage Plan approved

Answer: B

NEW QUESTION 9

- (Exam Topic 1)

Which aspect of project performance must be managed to ensure the project's products are fit for purpose?

- A. Benefits
- B. Quality
- C. Risk
- D. Scope

Answer: B

NEW QUESTION 10

- (Exam Topic 1)

Which is a typical core activity within configuration management?

- A. Quality assurance
- B. Risk management
- C. Verification and audit
- D. Progress reporting

Answer: C

NEW QUESTION 10

- (Exam Topic 1)

Which is a purpose of the Managing Product Delivery process?

- A. Enable the Senior Supplier to be provided with sufficient information by the Project Manager so that they can review the success of the current Work Package
- B. Provide a controlled link between the Project Manager and the Team Manager(s)
- C. Enable the Project Board to request updates to the current Team Plan
- D. Establish solid foundations for the project

Answer: B

NEW QUESTION 14

- (Exam Topic 1)

Which characteristic distinguishes a project from regular business operations?

- A. Produces benefits
- B. Introduces business change
- C. Manages stakeholders
- D. Incurs cost

Answer: B

NEW QUESTION 15

- (Exam Topic 1)

Which is an objective of the Initiating a Project process?

- A. Develop the corporate quality management system as part of the Project Initiation Documentation
- B. Prepare the plans for the subsequent stages
- C. Summarize how the organization's project management method will be tailored for the project
- D. Request authority from corporate management to deliver the project

Answer: C

NEW QUESTION 19

- (Exam Topic 1)

Which is a purpose of the Controlling a Stage process?

- A. Assign work to be done and take corrective action to ensure that the stage remains within tolerance
- B. Provide a fixed reference point at which acceptance for the project product is confirmed
- C. Enable the Project Board to be provided with sufficient information to authorize the next stage

D. Enable the organization to understand the work that needs to be done to deliver the project's products

Answer: A

NEW QUESTION 22

- (Exam Topic 1)

Which is NOT a purpose of a Benefits Review Plan?

- A. Define the period over which the cost-benefit analysis will be based
- B. Describe how to measure the performance of the project's products in operational use
- C. Define the scope, timing and ownership of the benefit reviews required
- D. Describe how to measure and confirm any benefits that are to be realised after the project is closed

Answer: A

NEW QUESTION 23

- (Exam Topic 1)

Which is a benefit of using PRINCE2?

- A. Enables the management of projects as well as of 'business as usual' activities
- B. Can be tailored by leaving out elements of the method for some projects
- C. Can be applied to any type of project
- D. Avoids the need to involve corporate or programme management

Answer: C

NEW QUESTION 24

- (Exam Topic 1)

Which of the following statements about the Closing a Project process are true?

- * 1. The Closing a Project process provides a fixed point for the receipt of completed Work Packages for the work performed in the final stage.
- * 2. The Closing a Project process provides a fixed point to review if the objectives set out in the original Project Initiation Documentation have been achieved.

- A. Only 1 is true
- B. Only 2 is true
- C. Both 1 and 2 are true
- D. Neither 1 or 2 are true

Answer: B

NEW QUESTION 29

- (Exam Topic 1)

Which is an objective of the Closing a Project process?

- A. Prepare the plan for the next stage
- B. Assess any benefits that have already been realized
- C. Produce a Benefits Review Plan to identify what benefits are expected
- D. Check that all benefits are realized before closing a project

Answer: B

NEW QUESTION 31

- (Exam Topic 1)

Which is an objective of the Directing a Project process?

- A. Create and authorize the project mandate
- B. Provide management control and direction
- C. Control the day-to-day running of the project
- D. Provide accurate progress information to the Project Manager

Answer: B

NEW QUESTION 35

- (Exam Topic 2)

What should be implemented using a risk budget?

- * 1. A request for change
- * 2. A contingent plan
- * 3. Actions to avoid a risk from occurring
- * 4. Responses to dis-benefits

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

Answer: A

NEW QUESTION 37

- (Exam Topic 2)

Which is a purpose of the Risk Register?

- A. Describe the risk management techniques and standards to be applied to the project
- B. Act as a central record of information relating to the identified risks for the project
- C. Act as a repository for informal issues
- D. List the responsibilities for achieving an effective risk management procedure

Answer: B

NEW QUESTION 41

- (Exam Topic 2)

Which is a purpose of the Quality theme?

- A. Establish how the project will ensure that all products created meet their requirements
- B. Establish quality assurance to maintain the quality management system
- C. Identify all the products of the project to ensure the scope has been adequately defined
- D. Determine the communication needs of the organization's quality assurance function

Answer: A

NEW QUESTION 45

- (Exam Topic 2)

Which is a minimum requirement for applying the organization theme?

- A. The project's approach to engaging with its stakeholders must be defined
- B. Roles must be combined to reduce the number of individuals needed on the project
- C. During a procurement the senior supplier must be appointed from the customer organization
- D. The project team must change at each end stage of the project life cycle

Answer: A

NEW QUESTION 46

- (Exam Topic 2)

Which PRINCE2 principle ensures that members of the project management team know what they are expected to contribute?

- A. Manage by exception
- B. Learn from experience
- C. Tailor to suit the project environment
- D. Defined roles and responsibilities

Answer: D

Explanation:

Reference <https://www.wrike.com/blog/project-management-basics-prince2-explained/>

NEW QUESTION 51

- (Exam Topic 2)

What is a risk actionee responsible for?

- A. Identifying risks to the project that might occur in their department
- B. Owning and authorizing the use of the risk budget to fund risk responses
- C. Managing, monitoring and controlling of all aspects of an assigned risk
- D. Carrying out a risk response action to respond to a particular risk

Answer: D

NEW QUESTION 54

- (Exam Topic 2)

Which should be provided by corporate or programme management before the Starting up a Project process commences?

- A. A Project Brief
- B. Sufficient information to identify the prospective Executive
- C. The Project Initiation Documentation
- D. Authority to initiate a project

Answer: B

NEW QUESTION 57

- (Exam Topic 2)

Which is a minimum requirement for applying the 'change' theme?

- A. Specify in the change control approach the means by which project products will be protected
- B. Document the format and contents of the issue register
- C. Produce issue reports to document the impact assessment for requests for change

D. Delegate the change authority to the senior supplier(s) for supplier off-specifications

Answer: C

NEW QUESTION 62

- (Exam Topic 2)

Why is it necessary to apply the 'defined roles and responsibilities' principle?

- A. Because the people involved in a project should know what is expected of them
- B. Because the project management team should be cross-functional
- C. Because the user and supplier interests should be involved on a need-to-know basis
- D. Because the project manager should represent all the stakeholders of the project

Answer: A

NEW QUESTION 63

- (Exam Topic 2)

What must be produced to meet the minimum requirements when applying the change theme?

- A. A change budget for the analysis of change
- B. Records of the decisions made on all issues
- C. Documents recording the version of each product
- D. Status reports on all products being produced

Answer: B

NEW QUESTION 64

- (Exam Topic 2)

What should the benefits management approach define?

- A. What actions will be taken to ensure the project's outcomes are achieved
- B. What will be used to record the effectiveness of the project's approaches
- C. How the project has progressed against its plans
- D. The suitability of the project management team structure

Answer: C

NEW QUESTION 67

- (Exam Topic 2)

Which is a purpose of a Project Brief?

- A. Enable the assembly of the project mandate
- B. Describe the reporting requirements of the various layers of management involved with the project
- C. Describe how changes to products will be controlled
- D. Provide a solid basis for the initiation of the project

Answer: D

NEW QUESTION 72

- (Exam Topic 2)

Which is a purpose of the quality theme?

- A. To establish how the project will ensure that all products created meet their requirements
- B. To establish baselines against which any changes to products can be assessed
- C. To identify all the products of the project to ensure the scope has been adequately defined
- D. To determine the communication needs of the organization's quality assurance function

Answer: A

NEW QUESTION 75

- (Exam Topic 2)

What process provides information on a team's work to the project manager?

- A. Controlling a stage
- B. Directing a project
- C. Managing a stage boundary
- D. Managing product delivery

Answer: D

NEW QUESTION 79

- (Exam Topic 2)

Which process ensures that key roles and responsibilities are allocated before a decision is made to initiate a project?

- A. Managing Product Delivery

- B. Initiating a Project
- C. Managing a Stage Boundary
- D. Starting up a Project

Answer: D

NEW QUESTION 83

- (Exam Topic 2)

What should be considered when defining the number of management stages in a project?

- A. When the team managers are available
- B. When key decisions need to be made
- C. When highlight reports will be submitted
- D. When project support will be available

Answer: B

Explanation:

Reference <https://www.prince2primer.com/prince2-management-and-technical-stages/>

NEW QUESTION 85

- (Exam Topic 2)

Which is an objective of the 'directing a project' process?

- A. To review and approve a project mandate
- B. To ensure corporate or programme management has an interface to the project
- C. To define how risks, issues and changes will be managed
- D. To obtain approval for completed products

Answer: B

Explanation:

Reference

http://prince2.wiki/Directing_a_Project#Objective

NEW QUESTION 90

- (Exam Topic 2)

Which describes a time-driven control?

- A. The dates for the project's end stage assessment included in the project plan
- B. The expected frequency of progress reports specified in a work package
- C. The expected dates for planned checks of specialist products included in a stage plan
- D. The planned exception assessment meeting to authorize a requested exception plan

Answer: B

NEW QUESTION 93

- (Exam Topic 2)

Which is an assumption about the PRINCE2 customer/supplier environment?

- A. The supplier will pay for the project
- B. The customer will provide the resources to deliver the products
- C. The customer will specify the desired result
- D. The supplier will tailor the project's application of PRINCE2

Answer: C

NEW QUESTION 98

- (Exam Topic 2)

Which is a purpose of the quality theme?

- A. To check that the project is viable and achievable
- B. To ensure that the project outputs are agreed
- C. To ensure that formal issues are recorded
- D. To enable the project to be managed according to plan

Answer: A

NEW QUESTION 103

- (Exam Topic 2)

What theme estimates the cost of delivering the project?

- A. Business Case
- B. Change
- C. Plans
- D. Progress

Answer: C

NEW QUESTION 106

- (Exam Topic 2)

Which are characteristics of stakeholders?

- * 1. They are often affected by the project
- * 2. They agree with every project objective
- * 3. They are only/always external to the corporate organization
- * 4. They typically interact with the project

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

Answer: D

Explanation:

Reference <https://www.prince2.com/blog/how-to-identify-stakeholders/>

NEW QUESTION 111

- (Exam Topic 2)

Which is a difference between management and technical stages?

- A. Management stages require planning and technical stages do not
- B. Technical stages can overlap and management stages cannot
- C. Management stages deliver products and technical stages do not
- D. Technical stages require resources and management stages do not

Answer: B

NEW QUESTION 114

- (Exam Topic 2)

Why is the 'initiating a project' process used?

- A. To decide which project approach is suitable for the project
- B. To fully understand how the project objectives will be achieved before committing significant resources
- C. To produce the required work packages
- D. To enable corporate or programme management to give authorization to deliver a project

Answer: B

Explanation:

Reference <https://www.whatisprince2.net/prince2-process-initiating-a-project.php>

NEW QUESTION 115

- (Exam Topic 2)

According to the 'continued business justification' principle, when is a justifiable reason for a project FIRST needed?

- A. After the executive has been appointed
- B. When authorized by the corporate, programme management or the customer
- C. Before work to start the project commences
- D. When an organization produces its business plans

Answer: C

Explanation:

Reference:

http://prince2.wiki/Continued_business_justification

NEW QUESTION 120

- (Exam Topic 2)

Which theme verifies that a project's products are fit for purpose?

- A. Business case
- B. Organization
- C. Quality
- D. Progress

Answer: C

Explanation:

Reference

<http://prince2.wiki/Quality>

NEW QUESTION 124

- (Exam Topic 2)

Which theme estimates the cost of delivering the project?

- A. Business case
- B. Change
- C. Plans
- D. PROGEESS

Answer: A

Explanation:

Reference

http://prince2.wiki/Business_Case

NEW QUESTION 125

- (Exam Topic 2)

Which is a benefit of applying the 'tailor to suit the project' principle?

- A. Project management becomes less bureaucratic
- B. The capability of leadership is strengthened
- C. The project environment complexity is reduced
- D. The number of outputs is reduced

Answer: C

NEW QUESTION 126

- (Exam Topic 2)

Which product identifies how often stakeholders require information?

- A. Communication management approach
- B. Quality management approach
- C. Change control approach
- D. Risk management approach

Answer: A

Explanation:

Reference

http://prince2.wiki/Communication_Management_Strategy_Template#Content_of_the_Communication_Manag

NEW QUESTION 131

- (Exam Topic 2)

Which process provides the Project Board with sufficient information for it to review the success of a completed stage and confirm continued business justification?

- A. Controlling a Stage
- B. Closing a Project
- C. Directing a Project
- D. Managing a Stage Boundary

Answer: D

NEW QUESTION 132

- (Exam Topic 2)

Which are purposes of the quality theme?

- * 1. To implement continuous improvement during the project
- * 2. To establish how the project will ensure that products created will be acceptable to key stakeholders
- * 3. To ensure that the project is desirable and achievable
- * 4. To identify, assess and control uncertainty

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

Answer: B

Explanation:

Reference <https://www.whatisprince2.net/prince2-theme-quality.php>

NEW QUESTION 134

- (Exam Topic 2)

Which is a minimum requirement for applying the quality theme?

- A. To use lessons to inform quality planning

- B. To use the prescribed approach to quality management
- C. To use external quality standards for quality control
- D. To use user stories to inform the project product description

Answer: B

Explanation:

Reference
<http://prince2.wiki/Quality>

NEW QUESTION 136

- (Exam Topic 2)

According to the 'tailor to suit the project' principle, what is the basis for effective project management?

- A. That the appropriate number and type of meetings are held
- B. That the project is divided into an appropriate number of stages
- C. That the appropriate information is provided to make decisions
- D. That the project method relates to the project's environment

Answer: D

Explanation:

Reference
http://prince2.wiki/Tailor_to_suit_the_project_environment

NEW QUESTION 140

- (Exam Topic 2)

Which is a purpose of the Starting up a Project process?

- A. Provide information so a decision can be made as to whether a project is viable and worthwhile to initiate
- B. Define the means of communication between the project and corporate or programme management
- C. Define the project controls
- D. Record any identified risks in the Risk Register

Answer: A

NEW QUESTION 143

- (Exam Topic 2)

Which is a purpose of the 'closing a project' process?

- A. To provide the project board with information to judge the success of a stage
- B. To confirm the project has nothing more to deliver
- C. To establish mechanisms to judge whether the project is still viable
- D. To establish mechanisms for forecasting project objectives

Answer: B

Explanation:

Reference
http://prince2.wiki/Closing_a_Project#Objective

NEW QUESTION 148

- (Exam Topic 2)

According to the 'defined roles and responsibilities' principle, how many categories of stakeholder interest need to be represented in the project management team?

- A. One
- B. Two
- C. Three
- D. Six

Answer: C

Explanation:

Reference: <https://p2.tech-academy.co.uk/organisation/>

NEW QUESTION 153

- (Exam Topic 2)

Which is a minimum requirement for applying the quality theme?

- A. To define the project's approach to quality assurance
- B. To appoint external reviewers for quality reviews
- C. To define quality criteria in product descriptions

D. To provide administrative support for quality controls

Answer: A

NEW QUESTION 158

- (Exam Topic 2)

How does the project plan help to support the 'manage by stages' principle?

- A. By identifying the customer's quality expectations
- B. By defining products to ensure they are fit for purpose
- C. By identifying the major control points and milestones
- D. By estimating the timescales and costs of the project

Answer: C

Explanation:

Reference

http://prince2.wiki/Manage_by_stages

NEW QUESTION 161

- (Exam Topic 2)

What information should be recorded in the quality register?

- A. Planned activities to determine whether the products are fit for purpose
- B. Potential threats to the project's objectives and how they will be managed
- C. Lessons that the project will capture and use during the project
- D. Off-specifications that will occur during the project

Answer: C

Explanation:

Reference <https://mplaza.pm/prince2-quality-register-template/>

NEW QUESTION 165

- (Exam Topic 2)

Which level of management sets the project level tolerances?

- A. Project board
- B. Team manager
- C. Corporate, programme management or the customer
- D. Project manager

Answer: D

Explanation:

Reference

http://prince2.wiki/Manage_by_exception

NEW QUESTION 166

- (Exam Topic 2)

Which of the following statements about lines of authority and reporting are true?

- * 1. The Project Manager has day-to-day control for a management stage within the limits laid down by the Project Board.
- * 2. If a Team Manager forecasts a deviation beyond Work Package tolerances, this should be referred to the Project Manager.

- A. Only 1 is true
- B. Only 2 is true
- C. Both 1 and 2 are true
- D. Neither 1 or 2 are true

Answer: C

NEW QUESTION 168

- (Exam Topic 2)

Identify the missing words in the following sentence.

The 'managing product delivery' process provides a controlled link between [?] and a project manager.

- A. project assurance
- B. the project board
- C. the corporate, programme management or the customer
- D. a team manager

Answer: D

NEW QUESTION 170

- (Exam Topic 2)

During the Managing a Stage Boundary process what product is updated with estimated costs and time for the stage that is about to begin?

- A. End Stage Report
- B. Team Plan
- C. Work Package
- D. Project Plan

Answer: D

NEW QUESTION 172

- (Exam Topic 2)

Which role is responsible for creating Checkpoint Reports?

- A. Senior Supplier
- B. Team Manager
- C. Change Authority
- D. Project Support

Answer: B

NEW QUESTION 173

- (Exam Topic 2)

Which process monitors work that has been assigned to a team manager?

- A. Controlling a stage
- B. Directing a project
- C. Managing a stage boundary
- D. Managing product delivery

Answer: D

Explanation:

Reference <https://www.whatisprince2.net/prince2-process-managing-product-delivery.php>

NEW QUESTION 176

- (Exam Topic 2)

Which is a purpose of a project brief?

- A. To act as a base document which enables the project board to assess progress
- B. To provide a sound basis for project initiation
- C. To define how the achievement of the project's benefits can be measured
- D. To provide a description of the means and frequency of communication

Answer: B

Explanation:

<http://www.prince2how2.com/2014/12/prince2-project-brief-template.html>

NEW QUESTION 177

- (Exam Topic 2)

When is the 'managing a stage boundary' process used?

- A. Immediately after the project board has authorized the previous stage
- B. Immediately after the project board has authorized the next stage
- C. Near the end of each stage
- D. Near the end of delivery stages

Answer: D

NEW QUESTION 178

- (Exam Topic 2)

Which is an objective of the 'managing a product delivery' process?

- A. To ensure the business case is regularly reviewed
- B. To assess whether the stage products have been approved
- C. To deliver the planned specialist products within tolerance
- D. To request authorization to start the next stage

Answer: C

Explanation:

Reference
http://prince2.wiki/Managing_Product_Delivery#Objective

NEW QUESTION 182

- (Exam Topic 2)

Why is the 'learn from experience' principle applied to a project?

- A. To enable the project team to repeat successes from previous projects
- B. To enable the project team to develop a business case for the project
- C. To allow the project to be divided into management stages
- D. To enable the project team to use tolerances to delegate authority

Answer: A

Explanation:

Reference https://link.springer.com/chapter/10.1007/978-3-319-23000-9_4

NEW QUESTION 186

- (Exam Topic 2)

Which report must be used to inform the project board of a predicted deviation from agreed stage limits?

- A. End stage report
- B. Checkpoint report
- C. Highlight report
- D. Exception report

Answer: D

NEW QUESTION 189

- (Exam Topic 2)

Which is a purpose of the change theme?

- A. To prevent change to baselined products
- B. To identify, assess and control any potential and approved changes to baselined products
- C. To establish mechanisms to monitor and compare actual achievements against those planned
- D. To assess and control uncertainty

Answer: B

Explanation:

Reference

<https://www.greycampus.com/opencampus/prince-2-foundation/introduction-on-prince2-change-theme>

NEW QUESTION 193

- (Exam Topic 2)

According to PRINCE2, which characteristic is necessary for an effective project board?

- A. An ability to delegate
- B. An attention to detail
- C. A calm management style
- D. A 'problem-solving' approach

Answer: A

Explanation:

Reference <https://www.prince2primer.com/project-board/>

NEW QUESTION 196

- (Exam Topic 2)

Which control must be used as a minimum requirement for applying the 'progress' theme?

- A. A project plan
- B. Tolerances
- C. An Issue register
- D. Highlight reports

Answer: B

NEW QUESTION 199

- (Exam Topic 2)

Which role is responsible for ensuring the project is justified in terms of cost?

- A. Project manager
- B. Executive
- C. Senior user
- D. Senior supplier

Answer: B

NEW QUESTION 201

- (Exam Topic 2)

How often should the 'controlling a stage' process be used during a project?

- A. Once, for the whole project
- B. For each delivery stage in the project
- C. Whenever the project board meets
- D. Twice, for initiation and for the rest of the project

Answer: B

NEW QUESTION 205

- (Exam Topic 2)

Which is a benefit of using PRINCE2?

- A. It promotes consistency of project work and the ability to reuse project assets.
- B. It includes techniques for critical path analysis and earned value analysis
- C. It enables a project manager to be accountable for the success of a project
- D. It prevents any changes once the scope of a project has been agreed

Answer: A

NEW QUESTION 208

- (Exam Topic 2)

What is the first task of product-based planning?

- A. Produce the Initiation Stage Plan
- B. Write the Project Product Description
- C. Identify dependencies
- D. Create the product breakdown structure

Answer: B

NEW QUESTION 213

- (Exam Topic 2)

Which statement applies to Stage Plans?

- A. Always have the same duration as the Project Plan
- B. Are produced at the same time as the Project Initiation Documentation
- C. Assist the Project Manager in the day-to-day running and control of the project
- D. Provide a baseline against which the Project Board monitor overall progress

Answer: C

NEW QUESTION 215

- (Exam Topic 2)

Identify the missing word(s) in the following sentence. The Quality theme provides a set of rules and procedures which ensure that the [?] created meet(s) the needs of the business.

- A. controls
- B. products
- C. project management team
- D. stages

Answer: B

NEW QUESTION 217

- (Exam Topic 2)

Which is a true statement about PRINCE2 event-driven controls?

- A. Event-driven controls take place at predefined periodic intervals
- B. Event-driven controls are produced at the frequency defined in a Work Package
- C. Event-driven controls are used for decision making
- D. Checkpoint Reports are event-driven controls

Answer: C

NEW QUESTION 219

- (Exam Topic 2)

How many tasks does the product-based planning technique describe?

- A. One
- B. Two
- C. Three
- D. Four

Answer: D

NEW QUESTION 222

- (Exam Topic 2)

What must be produced to meet the minimum requirements for applying the change theme?

- A. Documentation on the corrective action for an issue
- B. Details of the decisions taken on all issues
- C. Documentation on the version of each product
- D. Details of the status of all products being produced

Answer: B

Explanation:

Reference

http://prince2.wiki/Themes#Change_Theme

NEW QUESTION 227

- (Exam Topic 2)

Identify the missing words in the following sentence.

The 'managing a stage boundary' process should be executed [?] a management stage.

- A. when a stage plan has been prepared for
- B. at the beginning of
- C. when all the delivery steps have been completed within
- D. at, or close to the end of,

Answer: D

Explanation:

Reference https://publications.axelos.com/Prince2Agile2015/content.aspx?showNav=true&expandNav=true&page=cros_1

NEW QUESTION 229

- (Exam Topic 2)

Which management product is used to record relationships between specialist products?

- A. Change control approach
- B. Configuration item record
- C. Issue register
- D. Product status account

Answer: B

NEW QUESTION 232

- (Exam Topic 2)

Which are reasons for a benefits management approach?

- * 1. To state how improvements will be measured
- * 2. To confirm that the benefits are realized
- * 3. To estimate the costs of improvement
- * 4. To define the reason for delivering the improvement

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

Answer: AB

NEW QUESTION 234

- (Exam Topic 2)

Which is a purpose of an End Project Report?

- A. Identify individuals or groups that need to be told that the project is coming to an end
- B. Review how well the project performed against the Project Initiation Documentation used to authorize it
- C. Identify individuals or groups that are responsible for measuring the expected benefits after the project has closed
- D. Ensure that key project information is archived and made secure

Answer: B

NEW QUESTION 238

- (Exam Topic 2)

Which is a purpose of a quality register?

- A. To record cross-references to issues relating to the quality of the products
- B. To record the date a completed work package was received
- C. To provide the status of quality activities carried out for completed products
- D. To capture quality concerns about completed products

Answer: B

NEW QUESTION 243

- (Exam Topic 2)

Which product identifies how often stakeholders require information?

- A. Communication management approach
- B. Lessons report
- C. Configuration item record
- D. Benefits management approach

Answer: A

NEW QUESTION 247

- (Exam Topic 2)

As a minimum requirement for applying the risk theme, what must specifically be assessed?

- A. Whether a risk may cause the project to exceed its cost tolerance
- B. Whether a risk may affect the project-level quality tolerances
- C. Whether a risk may impact the underlying technical assumptions
- D. Whether a risk may alter the project's business justification

Answer: D

NEW QUESTION 248

- (Exam Topic 2)

What is an advantage of dividing the project into stages?

- A. Detailed plans can be prepared closer to the time events will take place
- B. the project board can delegate management of the project to team managers
- C. The project can be authorized by the project manager on a stage by stage basis
- D. The project brief can be updated towards the end of each stage

Answer: A

NEW QUESTION 253

- (Exam Topic 2)

Identify the missing word(s) in the following sentence. During a quality review meeting [?] any identified defects.

- A. a solution should be designed for
- B. an issue should be created for
- C. the agreed actions should be recorded for
- D. the chair will approve the solution to

Answer: C

NEW QUESTION 255

- (Exam Topic 2)

What should the 'managing product delivery' process ensure?

- * 1. That the planned products meet their quality criteria
- * 2. That the stage plan is kept up to date
- * 3. That the project board is provided with progress information
- * 4. That the planned products are delivered within tolerance

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

Answer: C

Explanation:

Reference

http://prince2.wiki/Managing_Product_Delivery

NEW QUESTION 260

- (Exam Topic 2)

How should the Team Manager report that tolerances are forecast to be exceeded?

- A. Create an Exception Report
- B. Create a Highlight Report
- C. Raise an issue
- D. Grant a concession

Answer: C

NEW QUESTION 262

- (Exam Topic 2)

Which describes an off-specification?

- A. An interdependency between products that was previously unidentified
- B. The addition of an improvement to a product description
- C. A prototype demonstrating a possible design solution
- D. The production of more than the defined quantity of a specialist product

Answer: A

Explanation:

Reference <https://www.prince2primer.com/prince2-change-control/>

NEW QUESTION 265

- (Exam Topic 2)

What is the minimum number of management stages required by PRINCE2?

- A. Two stages: to initiate and to deliver the project
- B. One stage: to cover the whole project
- C. Three stages: to initiate, to deliver and to close the project
- D. Four stages: to start, to initiate, to deliver and to close the project

Answer: A

NEW QUESTION 270

- (Exam Topic 2)

Which product describes the method the project will use to engage with corporate, programme management or the customer?

- A. Quality management approach
- B. Communication management approach
- C. Change control approach
- D. Benefits management approach

Answer: A

NEW QUESTION 275

- (Exam Topic 2)

Which statement about stages is true?

- A. Management stages should be of the same duration
- B. The use of technical stages is mandatory
- C. The use of management stages is mandatory
- D. Management stages are driven by specialist teams

Answer: C

NEW QUESTION 280

- (Exam Topic 2)

What is a goal of the 'implement' step within the recommended risk management procedure?

- A. To prepare specific management responses to identified risks
- B. To monitor the effectiveness of actioned risk responses
- C. To estimate the risk to the project in terms of probability and impact
- D. To communicate information related to the risks faced by the project

Answer: C

NEW QUESTION 284

- (Exam Topic 2)

Which is a recommended quality review team role?

- A. Project Manager
- B. Assurance
- C. Chair
- D. Producer

Answer: C

NEW QUESTION 285

- (Exam Topic 2)

Which is a purpose of a Lessons Log?

- A. Note any lessons that are raised in Checkpoint Reports
- B. Record that corrective action is being taken
- C. Escalate lessons to the Project Board
- D. Raise improvements with Project Assurance

Answer: A

NEW QUESTION 288

- (Exam Topic 2)

Which action should the project manager take during the 'assessing issues' step?

- A. Create an exception plan for project board approval
- B. Gain project board feedback on the Issue priority
- C. Consider the impact of alternative options for resolution
- D. Determine the initial priority of the issue that has been raised

Answer: D

NEW QUESTION 290

- (Exam Topic 2)

Which activity takes place within the Managing a Stage Boundary process?

- A. Produce Highlight Reports
- B. Take corrective action within the limits of a stage's tolerance
- C. Produce an Exception Plan
- D. Authorize a Stage Plan for the next stage

Answer: C

NEW QUESTION 293

- (Exam Topic 2)

Which describes risk probability?

- A. Level of risks which the project can tolerate before escalating to the Project Board
- B. Probable effect on the project delivering its objectives
- C. Timeframe within which the risk may occur
- D. A measure of the likelihood of the risk occurring

Answer: D

NEW QUESTION 295

- (Exam Topic 2)

What is an advantage of applying the 'manage by stages' principle?

- A. The PRINCE2 method can be used for any type of project
- B. The project delivers benefits that are aligned with strategic objectives
- C. The project has decision points so that it does not run on in an uncontrolled manner
- D. Tolerances can be defined for delegated authority

Answer: C

NEW QUESTION 297

- (Exam Topic 2)

Which process provides information for the project board to review an updated project plan?

- A. Initiating a project
- B. Controlling a stage
- C. Directing a project
- D. Managing a stage boundary

Answer: C

NEW QUESTION 300

- (Exam Topic 2)

When tailoring PRINCE2 to suit the project, [?] may be changed to suit other standards or policies.

- A. Defined acceptance criteria
- B. the PRINCE2 principles
- C. the terminology used
- D. the number of themes applied

Answer: D

NEW QUESTION 302

- (Exam Topic 2)

Which PRINCE2 principle is being applied when tolerances are set to establish limits of authority and accountability?

- A. Continued business justification
- B. Defined roles and responsibilities
- C. Manage by exception

D. Manage by stages

Answer: C

Explanation:

Reference
http://prince2.wiki/Manage_by_exception

NEW QUESTION 305

- (Exam Topic 2)

Which statement about the length of management stages in a project is CORRECT?

- A. A higher level of major risk will require a stage to be longer
- B. Stage length is influenced by project board availability
- C. A higher level of major risk will require a stage to be shorter
- D. Use of management stages represents a time driven control

Answer: C

NEW QUESTION 307

- (Exam Topic 2)

Which is a step in the recommended approach to 'defining and analyzing the products'?

- A. Preparing estimates
- B. Designing a plan
- C. Writing a project product description
- D. Identifying activities and dependencies

Answer: B

Explanation:

Reference <http://prince2.wiki/Plans>

NEW QUESTION 310

- (Exam Topic 2)

Which is a purpose of the 'managing a stage boundary' process?

- A. To enable the project board to approve the continuation of the project
- B. To exercise overall control over the project while delegating day-to-day management
- C. To assign work to be controlled by the team manager
- D. To define the work that needs to be done to deliver the project product

Answer: A

Explanation:

Reference
http://prince2.wiki/Managing_a_Stage_Boundary#Objective

NEW QUESTION 313

- (Exam Topic 2)

Which is a purpose of the Risk theme?

- A. Establish a procedure to ensure every change is agreed by the relevant authority before it takes place
- B. Establish a cost-effective procedure to identify, assess and control uncertainty
- C. Establish mechanisms to control any unacceptable deviations from plan
- D. Establish mechanisms to manage risks at the corporate or programme level of an organization

Answer: B

NEW QUESTION 318

- (Exam Topic 2)

Why is it crucial that the Project Product Description clearly defines acceptance methods?

- A. Enables Project Assurance to authorize quality activities
- B. Defines how all project products will be reviewed and approved
- C. Defines how it will be proven that the completed project product meets the customer's expectations
- D. Provides confirmation that all project products have met their quality criteria

Answer: C

NEW QUESTION 322

- (Exam Topic 2)

What product defines the reporting requirements between the Project Manager and Team Manager?

- A. Project Brief

- B. Product Description
- C. Team Plan
- D. Work Package

Answer: D

NEW QUESTION 325

- (Exam Topic 2)

Why is a Project Brief produced?

- A. To act as a trigger for the Starting up a Project process
- B. To record the strategies and management controls to be used by a project
- C. To provide a full and firm foundation for the initiation of a project
- D. To be used by the Project Board as a basis for reviewing the progress of a project

Answer: C

NEW QUESTION 330

- (Exam Topic 2)

Which is created during the Starting up a Project process?

- A. Project mandate
- B. Project management team role descriptions
- C. Communication Management Strategy
- D. Quality Register

Answer: B

NEW QUESTION 333

- (Exam Topic 2)

In a commercial environment, which process links the team manager and the PRINCE2 method used in a project?

- A. Directing a project
- B. Managing product delivery
- C. Managing a stage boundary
- D. Initiating a project

Answer: B

Explanation:

Reference <https://www.prince2.com/blog/the-7-principles-themes-and-processes-of-prince2/>

NEW QUESTION 336

- (Exam Topic 2)

Which is a true statement about acceptance criteria?

- A. Acceptance criteria are used to produce the customer's quality expectations
- B. Acceptance criteria are less specific and precise than customer's quality expectations
- C. Once agreed, acceptance criteria CANNOT be changed
- D. Acceptance criteria should be agreed between the customer and the supplier

Answer: D

NEW QUESTION 338

- (Exam Topic 2)

Within which integrated element does PRINCE2 set minimum requirements?

- A. Themes
- B. Processes
- C. Principles
- D. Project environment

Answer: A

NEW QUESTION 341

- (Exam Topic 2)

Which PRINCE2 principle is supported by the setting of tolerances for the three levels of plan?

- A. Manage by stages
- B. Manage by exception
- C. Continued business justification
- D. Learn from experience

Answer: B

NEW QUESTION 344

- (Exam Topic 2)

How does the 'managing product delivery' process achieve its purpose?

- A. By agreeing requirements for how project work should be undertaken
- B. By producing highlight reports to enable the project board to oversee the work
- C. By requiring the project manager to produce and monitor team plans
- D. By escalating issues and risks that cannot be resolved within stage tolerance

Answer: A

NEW QUESTION 347

- (Exam Topic 2)

Which is a minimum requirement for applying the risk theme?

- A. Threats must be assessed for their impact on the viability of the project
- B. A single role that is responsible for all risks must be defined
- C. The PRINCE2 risk management procedure must be followed
- D. Team managers must maintain their own risk registers

Answer: A

Explanation:

Reference <https://www.prince2primer.com/prince2-2017-risk-theme-changes/>

NEW QUESTION 350

- (Exam Topic 2)

How does PRINCE2 ensure that the specific management needs of an organization are met?

- A. By incorporating tailoring
- B. By mandating training
- C. By focusing on viability
- D. By representing best practice

Answer: D

NEW QUESTION 355

- (Exam Topic 2)

Which is a purpose of the 'initiating a project' process?

- A. To ensure the project has a sound basis before asking the project board to authorize the project
- B. To authorize the stage plan for the next management stage of the project
- C. To establish a contract between the project management team and the commissioning organization
- D. To ensure that prerequisites are in place before starting the project

Answer: A

NEW QUESTION 360

- (Exam Topic 2)

Identify the missing word in the following sentence.

[?] is the measurable decline resulting from a negative outcome.

- A. An exception
- B. A dis-benefit
- C. An off-specification
- D. A risk

Answer: B

NEW QUESTION 361

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